

# INTRODUCTION TO THE CCC AND THE CCC COUNCIL

*July 18, 2018*



**CCC**

Computing Community Consortium  
Catalyst

# AN OVERVIEW OF THE COMPUTING COMMUNITY CONSORTIUM

- Established in 2006 as a standing committee of the Computing Research Association (CRA)
- Funded by NSF under a Cooperative Agreement
  - Third Award began in April 2018,  
Site Visit will be September 2018
- Facilitates the development of a bold, multi-themed vision for computing research – and communicates this vision to stakeholders
- Led by a broad-based Council
- Staff based at CRA



**CCC**

Computing Community Consortium  
Catalyst

# WHAT WE'LL TRY TO COVER

- Brief history
- Role and mission of CCC
- Organizational details
- CCC Stakeholders
- CCC Goals, Activities and Desired Outcomes
- CCC Impact

# PRE-HISTORY

In the mid-2000's, NSF CISE leaders and computing research community leaders had similar concerns regarding:

- The Federal commitment to research in general, and to computing research in particular
- Public and policymaker perception that computer science is “yesterday's news”
- Failure to articulate and coalesce around exciting research visions in computer science – research visions that would galvanize the public, policymakers, researchers, and students
- Need to groom leadership for the field
- Decrease in student interest
- GENI Project direction

This led to:

- Increased focus on these issues by NSF CISE and the computing research community
- Computing Community Consortium solicitation by NSF
- Eager response by a group of computing research community leaders under the auspices of the Computing Research Association
  - Randy Bryant
  - Susan Graham
  - Anita Jones
  - Dick Karp
  - Ken Kennedy
  - Ed Lazowska
  - Peter Lee
  - Jeff Vitter

# INFORMAL MISSION

“A catalyst and enabler for the computing research community”

- Bring the community together to contribute to shaping the future of the field
- Provide leadership for the community, encouraging revolutionary, high-impact research
- Encourage the alignment of computing research with pressing national priorities and national challenges (many of which cross disciplines)
- Work with policymakers to facilitate the translation of these important research directions into funded programs
- Give voice to the community, communicating to a broad audience the many ways in which advances in computing will create a brighter future
- Grow new leaders for the computing research community



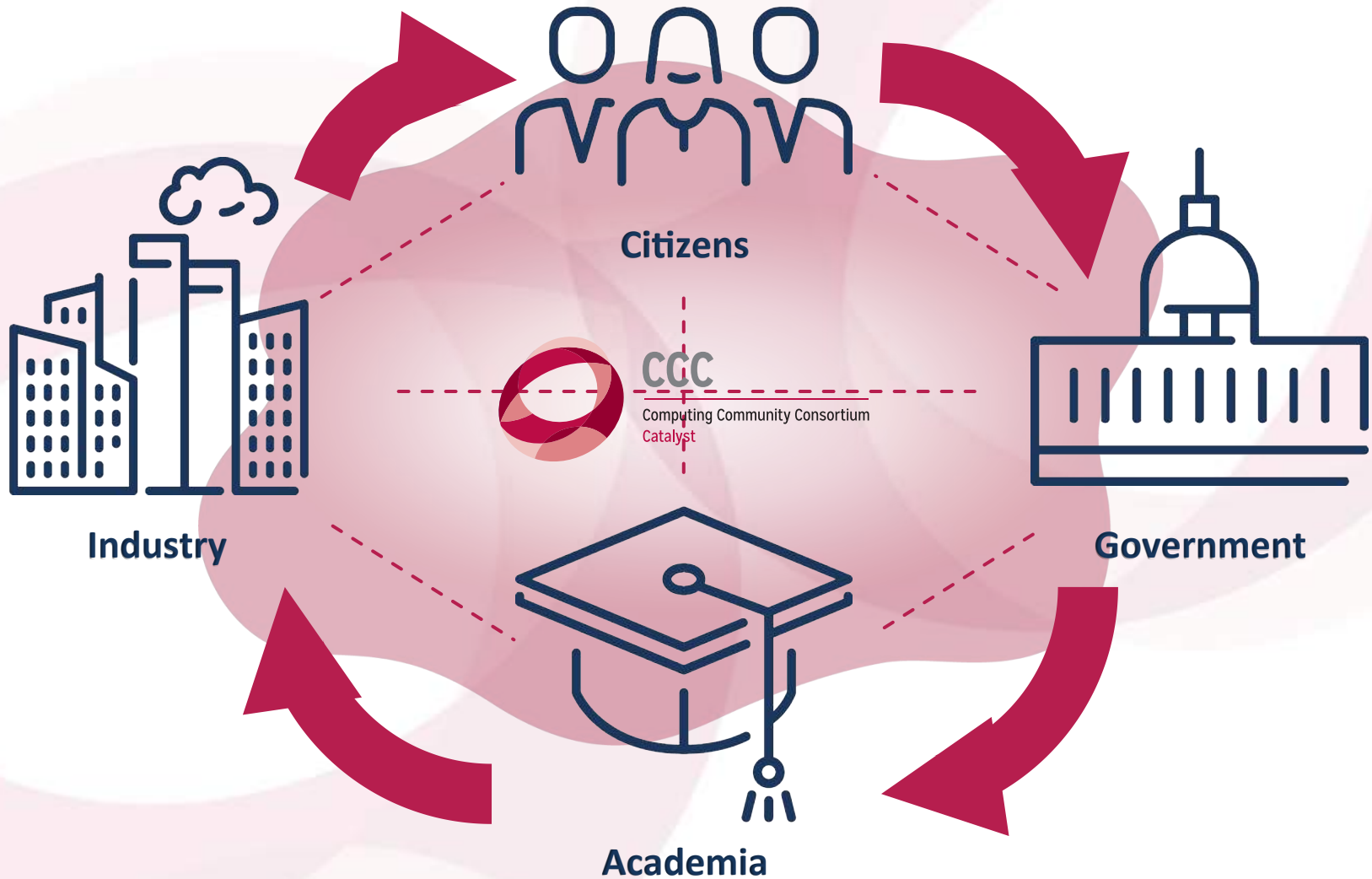
CCC

Computing Community Consortium  
Catalyst

# MAJOR ORGANIZATIONAL MILESTONES

- NSF solicitation + CRA Proposal + Cooperative Agreement (2006)
- Chair appointed (Winter 2007) + Council appointed (Spring 2007)
- Vice-Chair position formalized: Fall 2007
- Full-time Director (Erwin Gianchandani) joins: Spring 2010
- Renewal proposal submitted: Spring 2011
- Steady-state organizational structure defined: Fall 2012
- Executive Committee launched: Winter 2013
- Ann Drobnis joins as Director: Spring 2013
- Regular Chair / Vice-Chair succession kicks in: Summer 2013
- Proposal and Renewal (2017)
- Third Award (2018)

# CCC: CATALYZING I.T.'S VIRTUOUS CYCLE



# COMPUTING COMMUNITY CONSORTIUM

The **mission** of Computing Research Association's Computing Community Consortium (CCC) is to **catalyze** the computing research community and **enable** the pursuit of innovative, high-impact research.



## Who

- Council - 20members
- CCC/CRA Staff
- Chair, VC, & Director

Inputs: Bottom-up, Internal, & Top-Down

## What:

- Workshops & Conf. Blue Sky Tracks
- Whitepapers & Social Media
- Reports Out (esp. to government)
- Biannual Symposium to DC'ers

## Human Development

- Early Career Workshops & Participation
- Council Membership
- Leadership w/ Gov't (LISPI)



# ORGANIZATIONAL STRUCTURES



**CCC**

Computing Community Consortium  
Catalyst

# CCC ORGANIZATIONAL STRUCTURE

## Chair, Vice-chair

- 2 year non-staggered terms
- Vice-chair is presumptive chair

## Director, Deputy Director, Program Associates (2)

- Full-time paid positions

## Executive Committee

- Chair, Vice-chair, Director
- 3 at large drawn from Council for 1-year terms
- CRA Executive Director

## Council

- 20 members
- 3 year terms, at most 2 consecutive terms

## Support

- As needed, from CRA Staff

# WHAT DOES EXECUTIVE COMMITTEE DO?

- Each member has a major responsibility within the organization
- Oversees the work of subcommittees and working groups
- Guides the planning of new activities
- Oversees the execution of the Strategic Plan and annual Implementation Plan
- Meets biweekly by teleconference
- Meets biweekly with NSF by teleconference



CCC

Computing Community Consortium  
Catalyst

# WHAT DO COUNCIL MEMBERS DO?

- Shepherd visioning activities
- Participate in topical task forces
  - Examples: AI and Robotics, Healthcare, Privacy and Fairness
  - Produce and curate relevant resources
  - Monthly teleconferences
- Develop and lead new activities
  - Examples: CIFellows, LISPI, ...
- Engage with government agencies, industry, and sister organizations (NSF, ACM, Big Data Hubs...)
- Write white papers and blog posts
- Other requests as needed
- Monthly teleconferences
- Three face-to-face meetings each year

# THE CCC COUNCIL

Chair: Mark Hill

Vice Chair: Liz Bradley

Terms ending June 2021

- Ian Foster, University of Chicago
- Ronitt Rubinfeld, MIT
- Suresh Venkatasubramanian, Utah
- Daniel P. Lopresti, Lehigh University
- David C. Parkes, Harvard
- Shwetak Patel, Univ. Washington



Terms ending June 2020

- Nadya Bliss, Arizona State
- Juliana Freire, NYU
- Keith Marzullo, Maryland
- Greg Morrisett, Cornell
- Jennifer Rexford, Princeton
- Manuela Veloso, Carnegie Mellon
- Ben Zorn, Microsoft Research



Terms ending June 2019

- Sampath Kannan, Upenn
- Maja Mataric, USC
- Elizabeth Mynatt, Georgia Tech
- Nina Mishra, Amazon
- Holly Rushmeier, Yale
- Kevin Fu, Univ. Michigan



# CRA STAFF

CCC Director: Ann Drobnis

Senior Program Associate: Helen Wright

Program Associate: Khari Douglas

CRA Executive Director: Andy Bernat

Other CRA Staff:

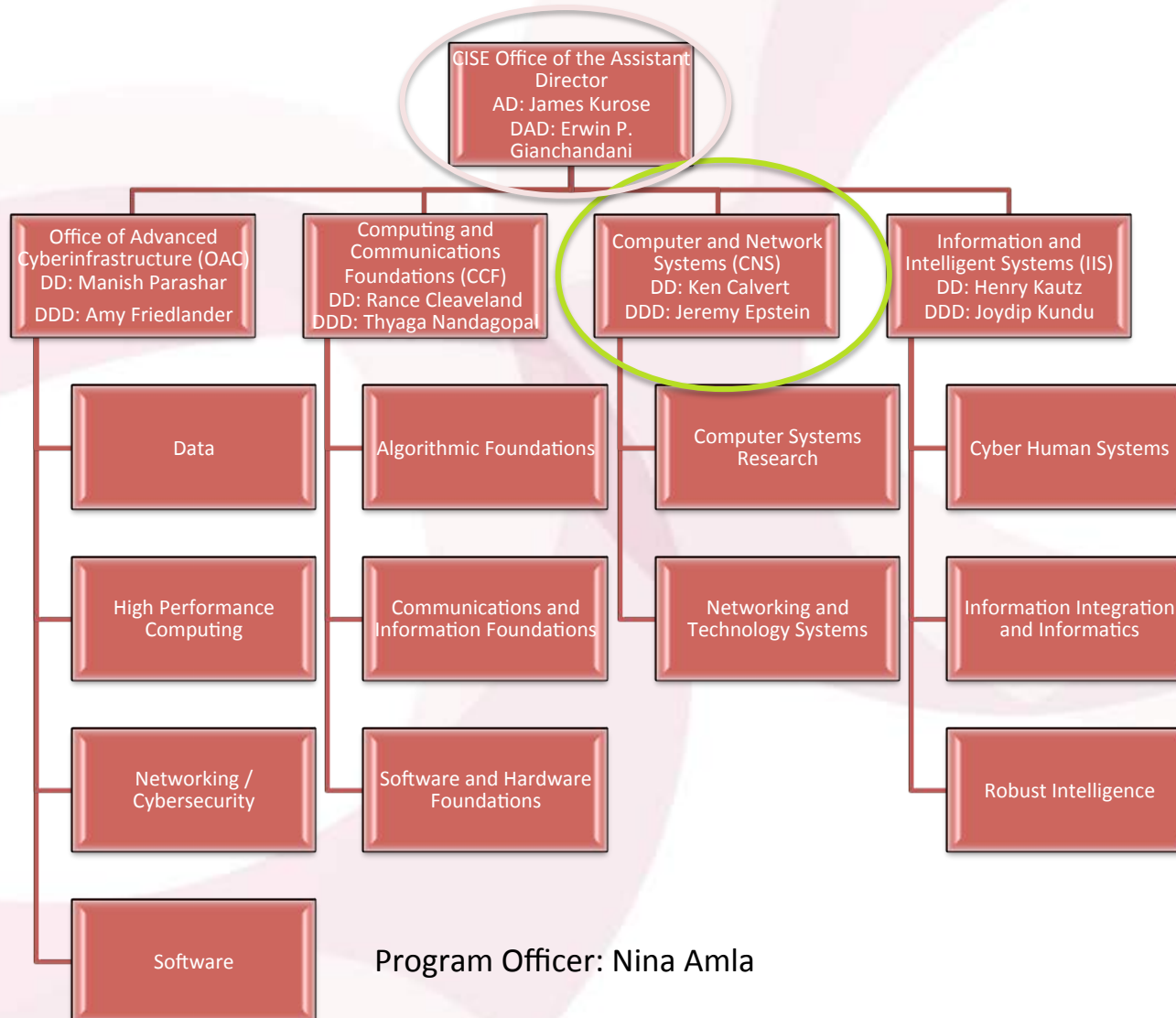
- Peter Harsha, Director of Government Affairs
- Sandra Corbett
- Sabrina Jacob



CCC

Computing Community Consortium  
Catalyst

# NSF INTERACTIONS



# RELATIONSHIP TO COMPUTING RESEARCH ASSOCIATION (CRA)

NSF cooperative agreement is with CRA

CCC is a standing committee of CRA

- Andy Bernat, CRA Executive Director, is an ex officio member of the CCC Executive Committee
- Mark Hill, the CCC Chair is a member of the CRA Board of Directors
- Susan B. Davidson, the CRA chair must consent to CCC Council appointments (and is a former Council member)
- Greg Morrisett, CCC Council member and member of the CRA Board of Directors

CCC staff are based in CRA



# CCC AND ITS STAKEHOLDERS



**CCC**

Computing Community Consortium  
Catalyst

# MAJOR STAKEHOLDERS

- Computing Research Community
  - CRA
  - CSTB (Computer Science and Telecommunications Board, part of National Research Council)
  - Professional societies
  - Academic units
  - Research labs
- Industry
  - Computing industry, Major users of IT
- Public
- Government
  - See following slides

# GOVERNMENT STAKEHOLDERS

## Agencies important to us

- NSF – strong ties with CISE
- NIH – growing ties with folks interested in Health IT
- DARPA – ties come and go
- DoE – ties with ASCR; interest in ARPA-E

## Others that are relevant

- NIST
- HHS/ONC
- IARPA
- DoT



CCC

Computing Community Consortium  
Catalyst

# GOVERNMENT STAKEHOLDERS

## Networking and Information Technology R&D (NITRD)

- Legislatively mandated coordination among Federal R&D agencies
- National Coordinating Office (NCO) facilitates
  - Interagency working groups
  - Coordinating groups
  - Senior steering groups
  - Community of practice
- Director is Bryan Biegel, leaving August 1
  - Coming in is Kamie Roberts (previously NIST)



CCC

Computing Community Consortium  
Catalyst

# PCAST NITRD REPORT

## 2010

- 1/3 of the PCAST NITRD Working Group members were CCC Council Members
- The report drew extensively on CCC White Papers
- An excellent roadmap for the field

## 2013

- 1/4 Contributing Members were CCC Council Members
- An excellent review of progress from 2010 report
- The challenge now: Continuing to translate it into action

## 2015

- 1/3 Contributing Members were CCC Council Members
- An update to the 2013 report, including recommendations for Federal Agencies
- The challenge now: restructuring NITRD

REPORT TO THE PRESIDENT  
AND CONGRESS  
DESIGNING A DIGITAL FUTURE:  
FEDERALLY FUNDED RESEARCH  
AND DEVELOPMENT IN  
NETWORKING AND INFORMATION  
TECHNOLOGY

Office of the President  
Council of Advisors on  
Science and Technology

DECEMBER 2010



REPORT TO THE PRESIDENT  
AND CONGRESS  
DESIGNING A DIGITAL FUTURE:  
FEDERALLY FUNDED RESEARCH  
AND DEVELOPMENT IN  
NETWORKING AND INFORMATION  
TECHNOLOGY

Executive Office of the President  
President's Council of Advisors on  
Science and Technology

JANUARY 2013

REPORT TO THE PRESIDENT  
AND CONGRESS  
ENSURING LEADERSHIP IN  
FEDERALLY FUNDED  
RESEARCH AND DEVELOPMENT IN  
INFORMATION TECHNOLOGY

Executive Office of the President  
President's Council of Advisors on  
Science and Technology

August 2015



# CCC GOALS AND ACTIVITIES

# GOALS FOR CCC

- 1. Bring the computing research community together to envision audacious research challenges, and to articulate concrete pathways to enable pursuit of these challenges.**
- 2. Communicate** these challenges and opportunities to the broader national community.
- 3. Facilitate investment** in these research challenges **by key stakeholders.**
- 4. Inculcate** values of **leadership** and service by the computing research community.
- 5. Inform and influence early career researchers** to engage in these community-led research challenges.

# DESIRED OUTCOMES

- 1. Create broad awareness of the role computing research will play in future science and technology advances** within federal agencies, philanthropic organizations, and industry through concrete examples and products.
- 2. Facilitate broad engagement of the computing research community** in identifying and articulating new directions for computing research, in shaping priorities for those new directions, and in responding to existing opportunities in the computing research ecosystem.
- 3. Create high-impact tangible resources** that inform stakeholders as to the current and potential impact of computing research.
- 4. Sustain the CCC** as a widely accepted catalyst and voice for the computing research community.
- 5. Grow leadership and community capacity** to engage in and respond to national science policy needs.



## Mapping CCC Strategic Goals to Priority Outcomes

	<b>Goal 1: Research Challenges</b>	<b>Goal 2: Communicate Broadly</b>	<b>Goal 3: Research Investments</b>	<b>Goal 4: Leadership</b>	<b>Goal 5: Influence Community</b>
Outcome 1: Agency Awareness	✓	✓	✓		
Outcome 2: Community Engagement	✓	✓		✓	✓
Outcome 3: Tangible Resources	✓	✓	✓		✓
Outcome 4: CCC Role	✓	✓		✓	
Outcome 5: Leadership and Capacity	✓	✓	✓	✓	✓

# PLANNED ACTIVITIES

- Envisioning Future Computing Research
- Engaging and Aligning with National and Computing Research Priorities
- Communicating Future Computing Research
- Cultivating Computing Leadership and Community Capacity to Engage and Respond to National Priorities

# ENVISIONING FUTURE COMPUTING RESEARCH

*“The Computing Community Consortium (CCC) solicits proposals that will galvanize the community to define visions and agendas for exciting frontiers of computing research.”*

- Create a new community of researchers.
- Inform a new funding initiative.
- Help an extant community define a new trajectory.

## Goals for next phase

- Increase our outreach and participation
- Increase the participation of industry leadership and early career researchers at Visioning Workshops

# VISIONING PROCESSES

- Periodic RFP for Community Initiated Activities
- 6 workshops per year in the last 3 years
- Top-down (agency initiated)
- Bottom-up (open call)
- Sideways (council initiated, joint with other agencies,....)



Robotic  
Materials



Digital Computing  
Beyond Moore's  
Law



Sociotechnical  
Interventions  
for Health  
Disparity  
Reduction



Sociotechnical  
Cybersecurity



Cybersecurity  
for  
Manufacturers

## VISIONING ACTIVITIES

- Over 45 visioning activities in 10-year history
- Average of 6 activities per year in the last 4 years
- Research areas include:
  - Smart and Pervasive Health
  - Beyond Moore’s Law
  - Robotic Materials
  - Privacy by Design
  - BRAIN Initiative
  - Fairness
  - Personalized Education
- 13 workshop reports released in past 4 years
- 20 white papers released in past 4 years

Workshop	Date
Cyber- Social Learning Systems Workshop 3	January 24-25, 2017
Cyber Security for Manufacturers Workshop	March 14-15, 2017
Socio Technical Cybersecurity Workshop 2	August 8-9, 2017
Leadership in Science Policy Institute	November 6-7, 2017
Fair Representations and Fair Interactive Learning	March 18-19, 2018
Sociotechnical Interventions for Health Disparity Reduction	April 9-10, 2018
Robotic Materials	April 23-24, 2018
Digital Computing Beyond Moore’s Law	May 3-4, 2018
Next Steps in Quantum Computing: Computer Science’s Role	May 22-23, 2018

# SUCCESSFUL VISIONING ACTIVITIES

- Engage the community and relevant stakeholders
- Facilitate broad thinking with compelling examples
- Create new avenues for (interdisciplinary) collaboration
- Prepare and energize the community for future opportunities
- Rapidly capture and synthesize ideas from the community.
- Present ideas and engage possible funders and stakeholders
- Articulate needs and barriers to research impact

# BLUE SKY

**Goal** - Help conferences reach out beyond the usual research papers. Papers are opened ended and possibly “outrageous” or “wacky.”

- 14 different tracks at 9 different conferences in last 5 years
- On average, 13 papers submitted per track at a conference
- Winners are asked to submit Great Innovative Ideas



Past CCC Chair Gregory Hager with AAAI-16 Blue Sky award winner Francesca Rossi



**CCC**

Computing Community Consortium  
Catalyst

# BLUE SKY IDEAS CONFERENCE TRACKS

## *PAST*

- BuildSys 2012
- Computational Sustainability Track @ AAI 2013
- Computational Sustainability Award @ CHI 2013
- Robotics: Science and Systems 2013
- Conference on Innovation Data Systems Research (CIDR-2013)
- Autonomous Agents and MultiAgent Systems (AAMAS-2014, AAMAS-2016, AAMAS-2017)
- Foundations of Software Engineering (ACM SIGSOFT 2014)
- Advancement of Artificial Intelligence (AAAI-15, AAAI-16, AAAI-17, AAAI-18 )
- Advances in GIS (ACM SIGSPATIAL 2015, ACM SIGSPATIAL 2016, ACM SIGSPATIAL 2017)
- Robotics: Science and Systems (RSS) 2015, 2017
- International Conference on Software Engineering (ICSE 2016)

## *UPCOMING*

- ACM HyperText 2018
- International Semantic Web Conference
- AAAI-19
- iConference
- ACM SIGSPATIAL



**CCC**

Computing Community Consortium  
Catalyst



# ENGAGING AND ALIGNING WITH NATIONAL AND COMPUTING RESEARCH PRIORITIES

- Agility to respond to requests and ideas.
- Outreach pulls together visioning with stakeholder needs and timely opportunities
- Increase scale and capacity through CCC Task Forces
- Increase engagement with industry, sister organizations and other relevant stakeholders (philanthropy)

# CCC TASK FORCES

CCC task forces are organized around national priorities, community needs, and council member interests. Our current\* set of topics are:

- Cybersecurity
- Human Technology Frontier
- Artificial Intelligence
- Intelligent Infrastructure
- Privacy and Fairness
- Post Moore's Law Computing

Goal is for CCC to be **engaged in ongoing activities** around these topics, to **identify needs and opportunities** in the topic area, and to **identify actions** (generating white papers, convening a workshop, publicizing information, etc.) that have the possibility of “moving the needle” for these topics.

Annual process to determine topics, membership and priorities. Informed by major stakeholders (NSF, OSTP, PCAST, NITRD, workshops and council members). \* List likely to change after this summer's meeting.

# COMPUTING RESEARCH

ADDRESSING NATIONAL PRIORITIES AND SOCIETAL NEEDS



- Held first National Symposium to Highlight the Impact of Computing Research in 2016. Held second one in October 2017.
- Established a biennial Symposium to communicate the role of computing research to address national and societal priorities
- Bring in early career researchers to connect them with and invigorate the community



CCC

Computing Community Consortium  
Catalyst

# COMMUNICATING

- Workshop Reports
- White Papers
  - CCC works with community to produce timely white papers that inform policymakers and the broader community on national priorities
- CCC Blog
  - Provides a continuous stream of information on advances in computing research
  - Opportunities for community to get involved
  - Forum for community discussion
- Website
  - Collection of Resources
- Great Innovative Ideas
  - A way to showcase the exciting new research and ideas generated by the computing community
- Annual events
  - CCC Symposium
  - CRA Snowbird
- Special Events
  - Early Career Researcher Symposium



Biannual Computing  
Research  
Symposium



Early Career Researcher  
Symposium  
2018

# NURTURING NEXT GENERATION OF LEADERS

**Grow leadership and community capacity** to engage in and respond to national science policy needs and identify new directions for computing research.

## Leadership in Science Policy Institute

- Educates and trains computing researchers on how science policy in the U.S. is formulated and how to advocate for computing research
- Co-sponsored by CRA's Government Affairs Committee

## Industry – Academic Collaborations

- CCC collaborated with Big Data Regional Hubs
- Activities to enhance the research of early career faculty

## Postdoc Best Practices

- Program to study institutional support structures for postdocs
- 3 programs: University of Washington, NY ASCENT, Arizona

## Computing Innovation Fellows (CIFellows) Project

- Rapidly created the CI Fellows program to preserve human capital when faculty positions became scarce with the financial crisis

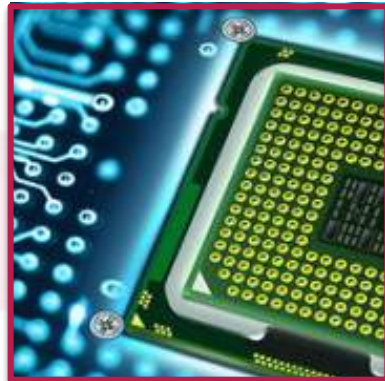
**IMPACT**

# AMPLIFICATION



BRAIN Initiative launched in 2013.

CCC co-hosted the Brain Workshop with NSF in 2014.



CCC co-hosted the SA+TS workshop with SRC and NSF in 2013.

Produced Research Needs for Trustworthy, and Reliable Semiconductors Report in 2015.



NSCI announced in July 2015.

CCC produced a series of blog posts on the topic, featuring one from Doug Burger, and the Convergence of Data and Computing task force frequently overlaps with this topic.



Smart and Connected Health Program in NSF and NIH.

CCC has hosted several workshops on related topics, including: Aging in Place (2014), Inclusive Access (2015), and Smart and Pervasive Health (2016) and produced related reports and white papers.





# IMPACT: ARCHITECTURE

<p><b>Workshop on Advancing Computer Architecture Research (ACAR-1)</b></p> <p><b>Failure is not an Option: Popular Parallel Programming</b></p> <p><b>Organizers:</b> Josep Torrellas (University of Illinois) and Mark Oskin (University of Washington).</p> <p><b>Steering Committee:</b> Chita Das (NSF and Pennsylvania State University), William Harrod (DARPA), Mark Hill (University of Wisconsin), James Lu (Microsoft Research), Margaret Martonosi (Princeton University), Josep Torrellas (IBM Research), and Kunko Olukotun (Stanford University).</p> <p><b>Written by:</b> Josep Torrellas, Mark Oskin, Almadena Chichelkanova, Chita Das, Jon Hillier, Sampath Kannan, Krishna Murthy, Richard Murphy, Onur Mutlu, Satish Narayana, Anand Sivasubramanian, Kevin Skadron, Karin Strauss, Steven Swanson, and Dean Tullsen.</p> <p>Funded by the Computing Research Association's (CRA) Computing Co-Consortium (CCC) as a "visioning exercise" meant to promote forward thinking in computing research and then bring these ideas to a funded program.</p> <p>Held on February 21-23, 2010 in San Diego, California          Contact: <a href="mailto:torrella@illinois.edu">torrella@illinois.edu</a>; <a href="mailto:oskin@cs.washington.edu">oskin@cs.washington.edu</a>          Websites: <a href="http://www.cra.org/ccc/acar.php">http://www.cra.org/ccc/acar.php</a>; <a href="http://iacoma.cs.uiuc.edu/acar">http://iacoma.cs.uiuc.edu/acar</a></p> <p>August 2010</p>	<p><b>Workshop on Advancing Computer Architecture Research (ACAR-II)</b></p> <p><b>Laying a New Foundation for IT: Computer Architecture for 2025 and Beyond</b></p> <p><b>Organizers:</b> Mark Oskin (University of Washington) and Josep Torrellas (University of Illinois).</p> <p><b>Steering Committee:</b> Chita Das (Pennsylvania State University), Mark Oskin (University of Wisconsin), James Larus (Microsoft Research), Margaret Martonosi (Princeton University), Josep Torrellas (IBM Research), and Olukotun (Stanford University).</p> <p><b>Written by:</b> Mark Oskin, Josep Torrellas, Chita Das, John Davis, Sridhar Dwarakadas, Lieven Eeckhout, Bill Feilerstein, Daniel Jimenez, Mark Marathe, Martha Kim, James Larus, Margaret Martonosi, Onur Mutlu, Kunko Olukotun, Andrew Putnam, Tim Sherwood, James Smith, David Wood, and Chita Das.</p> <p>Funded by the Computer Research Association's (CRA) Computing Co-Consortium (CCC) as a "visioning exercise" meant to promote forward thinking in computer research and then bring these ideas to a funded program.</p> <p>Held on September 20-21, 2010 in Seattle, Washington          Contact: <a href="mailto:oskin@cs.washington.edu">oskin@cs.washington.edu</a>; <a href="mailto:torrella@illinois.edu">torrella@illinois.edu</a>          Website: <a href="http://www.cra.org/acar.php">http://www.cra.org/acar.php</a></p>	<p><b>21<sup>st</sup> Century Computer Architecture</b></p> <p><i>A community white paper</i></p> <p>May 25, 2012</p> <p><b>1. Introduction and Summary</b></p> <p>Information and communication technology (ICT) is transforming our world, healthcare, education, science, commerce, government, defense, and entertainment to remember that 20 years ago the first step in information search involved a trip to 10 years ago social networks were mostly physical, and 5 years ago "tweets" and cartoon characters.</p> <p>Importantly, much evidence suggests that ICT innovation is accelerating with many visions moving from science fiction toward reality. Appendix A both touches upon the need and seeks to distill their attributes. Future visions include personalized medicine to aid and drugs to an individual, sophisticated social network analysis of potential threats and homeland security, and telepresence to reduce the greenhouse gases spent. Future applications will increasingly require processing on large, heterogeneous, and distributed systems, using distributed designs, working within form-factor constraints, and in deployment with efficient operation.</p> <p>Two key—but often invisible—enablers of this transformation are computer architecture and computer architecture. See Appendix B for a rough outline of Computer architects took these rapid transformations (Moore's Law) for roughly the same techniques to scale processor performance and mitigate memory system losses. The effect of technology and architecture has provided ICT innovators with exponential growth at near constant cost.</p> <p>Because most technology and computer architecture innovations were (intentionally) higher layers, application and other software developers could reap the benefits of the without engaging in it. Higher performance has both made more computationally applications feasible (e.g. virtual assistants, computer vision) and made less applications easier to develop by enabling higher-level programming abstractions (e.g. languages and reusable components). Improvements in computer system cost enabled value creation that could never have been imagined by the field's fabled distributed web search sufficiently inexpensive so as to be covered by advertising line</p> <p><small><sup>1</sup> FICAT: "Designing a Digital Future: Federally Funded Research and Development Networking and in Technology, Dec. 2010 (<a href="http://www.whitehouse.gov/the-press-office/2010/12/02/ficat-report">http://www.whitehouse.gov/the-press-office/2010/12/02/ficat-report</a>) 2010.pdf</small>  <small><sup>2</sup> CCC: "Challenges and Opportunities with Big Data," Feb. 2012 (<a href="http://info.usgic.org/ccc/infoguide/bigdata">http://info.usgic.org/ccc/infoguide/bigdata</a>)</small></p>	<p><b>Exploiting Parallelism and Scalability (XPS)</b></p> <p><b>PROGRAM SOLICITATION</b>          NSF 13-507</p> <p><b>National Science Foundation</b></p> <p>Division of Computer &amp; Information Science &amp; Engineering          Division of Computing &amp; Communications Technology          Division of Information &amp; Emerging Systems          Division of Computer and Network Systems          Office of Cyberinfrastructure</p> <p><b>Full Proposal Deadline(s)</b> (due by 5 p.m. proposer's local time):          February 20, 2013</p> <p><b>IMPORTANT INFORMATION AND REVISION NOTES</b></p> <p><b>A revised version of the NSF Proposal &amp; Award Policies &amp; Procedures Guide (PAPPG), NSF 13-1, was issued on October 4, 2012 and is effective for proposals submitted on or after January 14, 2013. Please be advised that the guidelines contained in NSF 13-1 apply to proposals submitted in response to this funding opportunity. Proposers who opt to submit prior to January 14, 2013, must also follow the guidelines contained in NSF 13-1.</b></p> <p>Please be aware that significant changes have been made to the PAPPG to represent revised award criteria based on the Director's Strategic Plan (NSF 13-001), the President's Council on Competitiveness and Innovation (NSF 13-002), and the President's Council on Jobs and Competitiveness (NSF 13-003). Changes have been provided to clarify and improve the location of the criteria. Changes will affect the project summary and project description sections of proposals. Annual and final reports also will be affected.</p> <p>As a chapter summary of the and other significant changes is provided at the beginning of both the <a href="#">Guidelines for Proposers</a> and the <a href="#">Award &amp; Administration Guide</a>.</p> <p>Please note that this program solicitation may contain supplemental proposal preparation guidance and/or guidance that deviates from the guidelines established in the <a href="#">Award &amp; Administration Guide</a>.</p> <p><b>SUMMARY OF PROGRAM REQUIREMENTS</b></p> <p><b>General Information</b></p> <p><b>Program Title:</b>          Exploiting Parallelism and Scalability (XPS)</p> <p><b>Synopsis of Program:</b>          Computing systems have undergone a fundamental transformation from the single processor devices of the turn of the century to today's ubiquitous and networked devices and warehouse-scale computing and cloud. Parallelism has become ubiquitous at many levels. The proliferation of multi- and many-core processors, and increasing numbers of interconnected high-performance and data intensive edge devices, and the data centers serving them, is enabling a new set of global applications with large economics and social impact. At the same time, the increasing complexity of these systems is making it difficult to design and optimize them. This research is for the ability to enhance production performance through hardware and software innovations.</p> <p>The Exploiting Parallelism and Scalability (XPS) program aims to support groundbreaking research leading to a new set of parallel computing. XPS seeks research in evaluating, and possibly re-designing, the traditional computer hardware and software stack for today's heterogeneous parallel and distributed systems and exploring new viable approaches to parallelism and scalability. Achieving the needed breakthrough will require a collaborative effort among researchers representing an array of the discipline: hardware, software, and system-level performance and usability. New design models and algorithms, programming models and languages, hardware architectures, compilers, operating systems and run-time systems, and expert domain and application-specific knowledge. Research should also focus on energy and communication efficiency and on enabling the design of effect between edge devices and clouds.</p> <p><b>Principal Program Officer(s):</b>          Please note that the following information is current at the time of publishing. See program website for any updates to the points of</p>
--	--	--	--

2010

2010

2012

2013



Josep Torrellas  
UIUC



Mark Oskin  
Washington



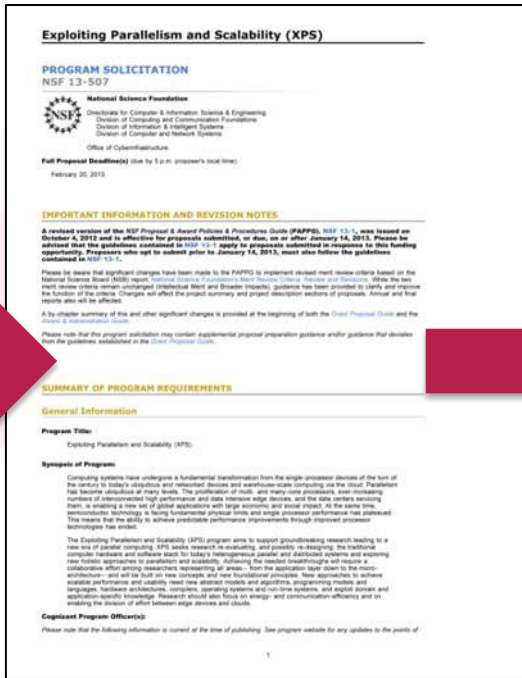
Mark Hill  
Wisconsin



CCC

Computing Community Consortium  
Catalyst

# IMPACT: ARCHITECTURE

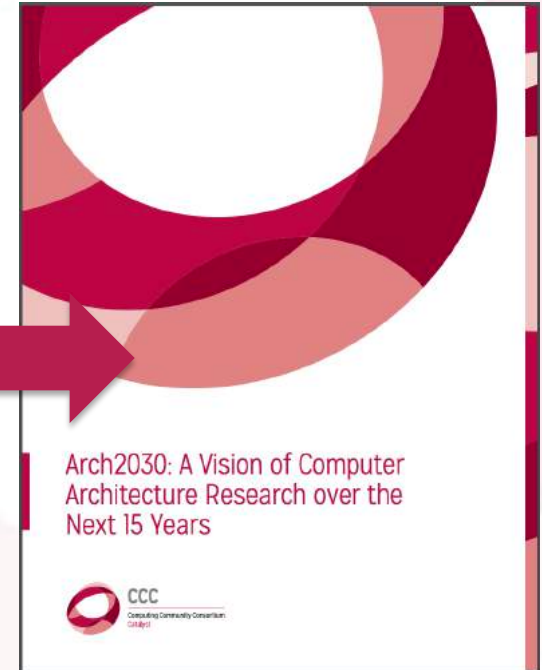


2013

## Architecture 2030 Workshop @ ISCA 2016

CCC report out: Read the final report [here](#).

Video recordings: Watch the video recordings [here](#).



2016



Luis Ceze  
Washington



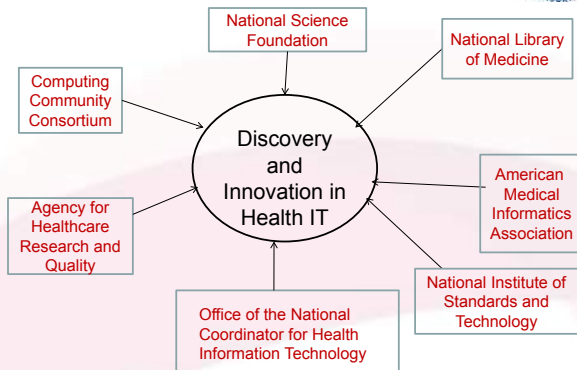
Tom Wenisch  
Michigan



Mark Hill  
Wisconsin

# IMPACT: HEALTH IT

## October 2009 Workshop



National Science Foundation  
WHERE DISCOVERIES BEGIN

Directorate for Computer & Information Science & Engineering

## SMART HEALTH AND WELLBEING (SHW)

### CONTACTS

See program guidelines for contact information.

### SYNOPSIS



## Smart and Connected Health (SCH)

**PROGRAM SOLICITATION**  
NSF 13-543

**REPLACES DOCUMENT(S):**  
NSF 12-512



National Science Foundation

Directorate for Computer & Information Science & Engineering  
Division of Computing and Communication Foundations  
Division of Computer and Network Systems  
Division of Information & Intelligent Systems

Directorate for Engineering

Directorate for Social, Behavioral & Economic Sciences



National Institutes of Health

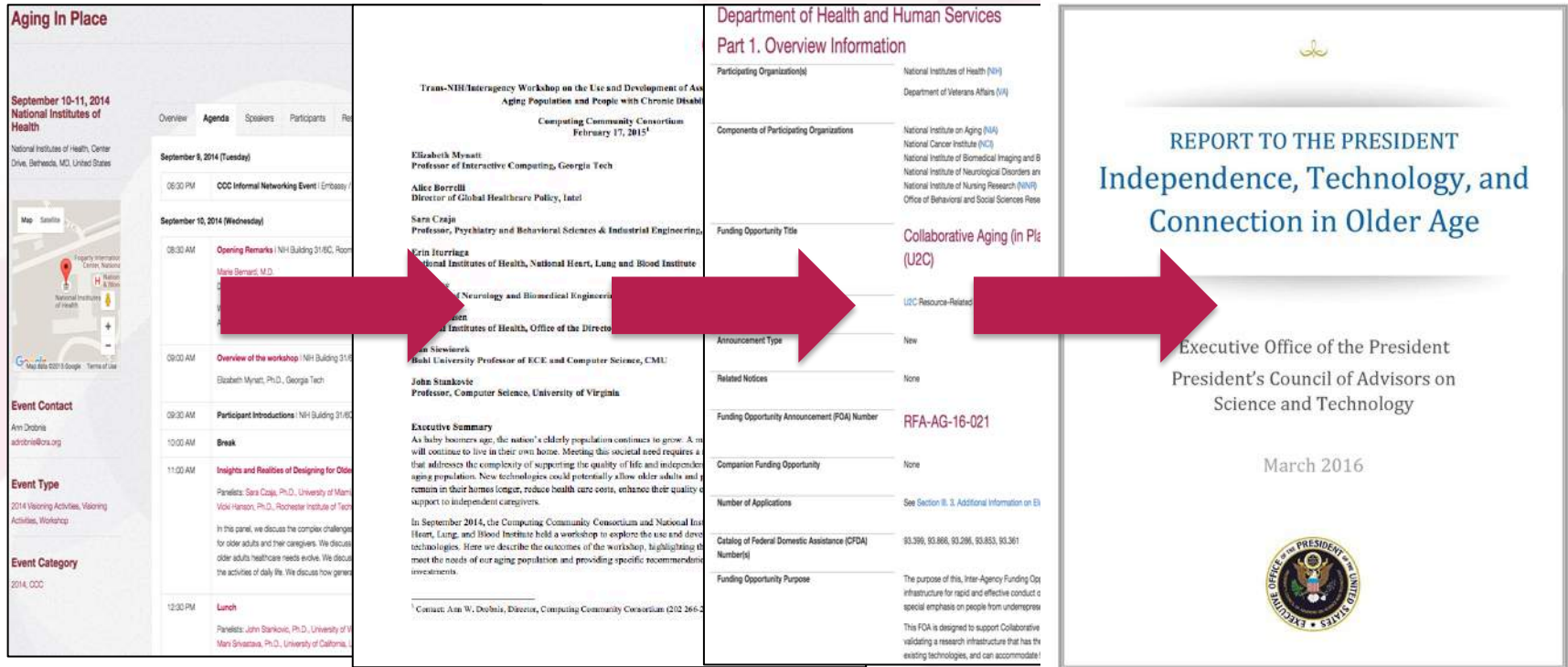
## October 2012 Workshop



CCC

Computing Community Consortium  
Catalyst

# IMPACT: AGING IN PLACE



Joint NIH/CCC Meeting  
September 2014

Produced Workshop Report  
February 2015

NIH released new RFP informed by AIP Workshop  
October 2015

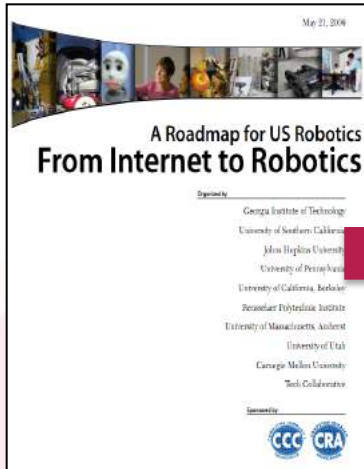
PCAST Report  
March 2016



CCC

Computing Community Consortium  
Catalyst

# IMPACT: ROBOTICS



4 meetings during summer 2008

Roadmap published May 2009

*Extensive discussions between visioning leaders & agencies*



OSTP issues directive to all agencies in summer 2010 to include robotics in FY 12 budgets



National Robotics Initiative announced in summer 2011



2 meetings in Spring, 2016  
Report and Congressional Briefing in June, 2016



Henrik Chistensen



CCC

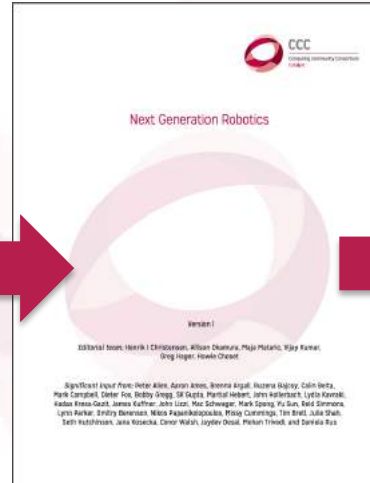
Computing Community Consortium  
Catalyst

# IMPACT: ROBOTICS

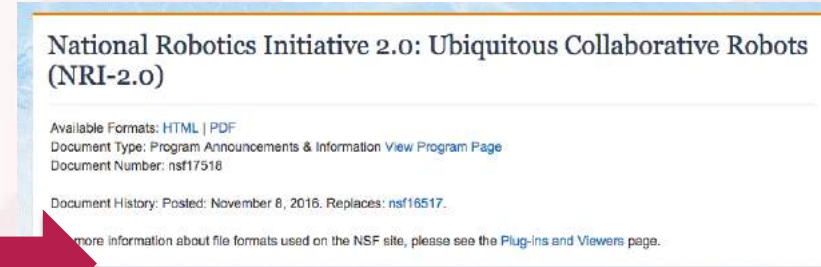


2 meetings in Spring, 2016

Report and  
Congressional Briefing in  
June, 2016



Next Generation  
Robotics  
published June, 2016



NRI 2.0 announced  
November 2016



Henrik Chistensen



CCC

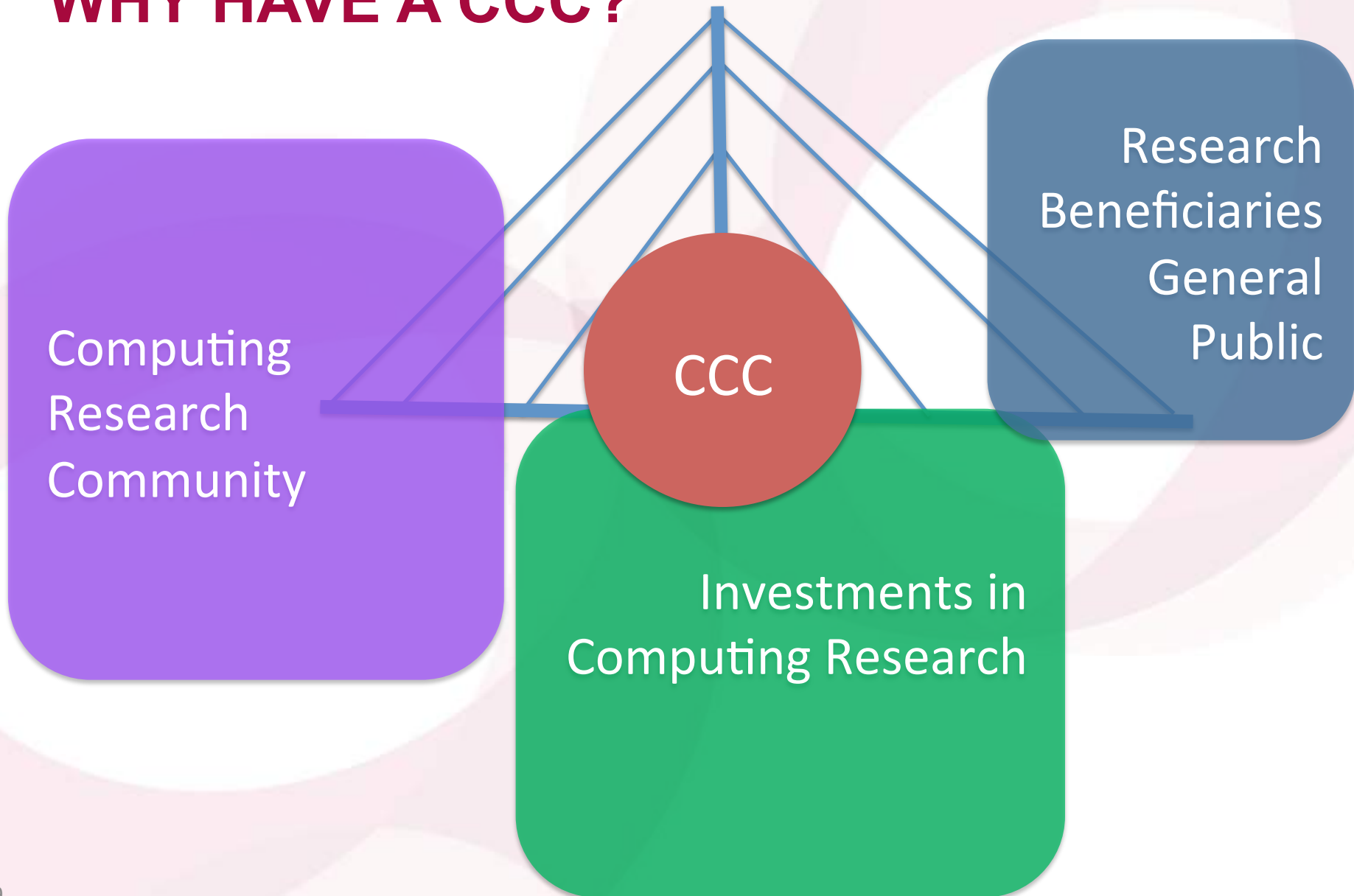
Computing Community Consortium  
Catalyst

**DISCUSSION, QUESTIONS, IDEAS**

**ADDITIONAL SLIDES**



# WHY HAVE A CCC?



# COMPUTING COMMUNITY CONSORTIUM

The **mission** of Computing Research Association's Computing Community Consortium (CCC) is to **catalyze** the computing research community and **enable** the pursuit of innovative, high-impact research.



## Promote Audacious Thinking:

- Community Initiated Visioning Workshops
- Blue Sky Ideas tracks at conferences

## Communicate to the Community:

- CCC Blog - <http://cccblog.org/>
- Great Innovative Ideas
- White Papers and Workshop Reports
- Social Media
- Council member presentations

## Facilitate Investment:

- Outputs of visioning activities
- Task Forces – Health, AI, Privacy etc.
- Engage with federal agencies and industry

## Inculcate Leadership and Service:

- Engage with CCC Alumni and Sister Organizations
- Biennial Symposia series

## Influence Early Career Researchers:

- Industry – Academic Collaborations
- Leadership in Science Policy Institute
- Postdoc Best Practices

CCC GOALS	Visioning	Connecting	Leadership	Communication
Bring the computing research community together to <b>envision audacious research challenges</b> , and to articulate concrete pathways to enable pursuit of these challenges.	Workshops and Blue Sky	Workshops	LiSPI, Postdocs, Council Members, Task Forces	CCC Blog, Great Innovative Ideas, Twitter, Facebook
<b>Communicate</b> these challenges and opportunities to the broader national community.		White Papers and Workshop Reports	Council, Visioning Leadership	CCC Blog, Great Innovative Ideas
<b>Facilitate investment</b> in these research challenges <b>by key stakeholders</b> .	Workshops and Blue Sky	Workshops	Task Forces	
Inform <b>and influence early career researchers</b> to engage in these community-led research challenges.		CI Fellows		CCC Blog, Great Innovative Ideas
<b>Inculcate</b> values of <b>leadership</b> and service by the computing research community.		Committee Memberships	LiSPI, Task Forces	

# THE CCC COUNCIL — PAST MEMBERS

- Lorenzo Alvisi, Univ. of Texas
- Greg Andrews, Univ. Arizona
- Randy Bryant, Carnegie Mellon Debra Crawford, Drexel
- Elizabeth Churchill, Google
- Susan Davidson, Univ. PA
- Cynthia Dwork, Harvard
- Joseph Evans, Univ. KS
- Bill Feiereisen, LANL
- Limor Fix, Intel
- Stephanie Forrest, Univ. New Mexico
- Lance Fortnow, Georgia Tech
- Susan Graham, UC Berkeley
- Greg Hager, Johns Hopkins
- Vasant Honavar, Univ. of Pennsylvania
- Eric Horvitz, Microsoft Research
- Chris Johnson, Univ. Utah
- Anita Jones, UVA
- Frans Kaashoek, MIT
- Dave Kaeli, Northeastern
- Dick Karp, UC Berkeley
- John King, Univ. Michigan
- Hank Korth, Lehigh
- Ed Lazowska, Univ. of Washington, CCC Founding Chair
- Peter Lee, Carnegie Mellon
- Ran Libeskind-Hadas, Harvey Mudd
- Andrew McCallum, UMass
- John Mitchell, Stanford
- Robin Murphy, Texas A&M
- Klara Nahrstedt, UIUC
- Tal Rabin, IBM Research
- Debra Richardson, UCSD
- Daniela Rus, MIT
- Fred Schneider, Cornell
- Margo Seltzer, Harvard
- Shashi Shekhar, Univ. MN
- Bob Sproull, Formally Oracle
- Karen Sutherland, Augsburg College
- David Tennenhouse, New Venture Partners
- Josep Torrellas, UIUC
- Dave Waltz, Columbia
- Ross Whitaker, Univ. Utah
- Kathy Yelick, UC Berkeley

# ACTIVITIES

## Envisioning Future Computing Research

- Workshops
- Blue Sky Ideas Conference Tracks
- Computing Research Symposia: Addressing National Priorities and Societal Needs

## Engaging and Aligning with National and Computing Research Priorities

- Outputs of Visioning Activities
- Short Reports / White Papers
- Task Forces

## Communicating Future Computing Research

- CCC Blog (<http://cccblog.org>)
- Great Innovative Ideas
- Computing Research Symposia

## Cultivating Computing Leadership and Community Capacity

- Postdoc Best Practices
- Industry – Academic Collaborations
- Computing Innovation Fellows (CIFellows) Project
- Leadership in Science Policy Institute (LiSPI)



**CCC**

Computing Community Consortium  
Catalyst

# VISIONING PROPOSAL PITFALLS: WHO

- PI's or proposed attendees do not include key members from
  - relevant research communities
  - public sector
  - private sector
  - all manner of diversity
- PI's are unlikely to succeed in orchestrating the discussion, delivering outputs, or other follow-thru.
- Flawed process for identifying / soliciting community participation in workshops
- Insufficient involvement from the “customer”
  - possible funding agencies
  - other federal agencies that will benefit from the output



CCC

Computing Community Consortium  
Catalyst

# VISIONING PROPOSAL PITFALLS: WHAT

- Ignorance of relevant prior efforts
- No discussion of what constitutes success and how to measure it.
- Suitable written outputs are not discussed
- No plan to evangelize new proposed activity, such as
  - Meetings with relevant Federal officials
  - Discussions with the broad research community



CCC

Computing Community Consortium  
Catalyst

# DETAILS

- Project description: at most 6 pages
- Budget: \$10K - \$200K
  - Funds expenses in connection with meetings.
    - Typically 1 – 3 meetings
    - Covers participant support and meeting expenses
    - (CRA / CCC) handles all logistical support
  - Funds may not be used to support salary for PI's or participants



# PROPOSAL REVIEW PROCESS

- Visioning Chair (VC) or delegate iterates with PI's to produce a plausible proposal.
- Proposal sent to entire CCC.
  - All return short-fuse (ie 2 weeks) comments.
- VC synthesizes feedback and creates *the case*: yes/no/revise:
  - Includes all reviews, but with identifying information deleted plus a short summary
- VC sends *the case* to CCC.
- VC leads a discussion by CCC of *the case*.
- VC sends response to PI's, including
  - anonymized reviews
  - discussion of required changes
  - name of CCC liaison for the case



CCC

Computing Community Consortium  
Catalyst

# CCC LIAISON FOR A VISIONING ACTIVITY

- Available to PI's when planning workshops
  - Tracks the logistics
  - Provides “adult supervision”
- Attends workshops (as an observer)
- Provides feedback on outputs as they are being produced
- Exerts pressure when outputs are not being produced.



CCC

Computing Community Consortium  
Catalyst

# DELIVERABLES

- [funding + 1 week]: 1 page vision statement / text for website
- [end of workshop + 2 weeks]: 1 page summary of key findings for cccblog
- [end of workshop + ...]: Workshop report that will be posted on CCC web site and used in dissemination efforts.

# VISIONING ACTIVITIES: UPCOMING

- Leadership in Embedded Security Workshop (from Cybersecurity Task Force)
  - August 12-13, 2018
  - Baltimore, MD

# BLUE SKY DETAILS

- Conference Organizers write a proposal, indicating how papers will be solicited and reviewed
- Blue Sky Chair and Director read proposals and determine viability
- Once Track is approved, a CCC liaison is assigned
- VC Chair or liaison may attend the Conference to present information about the CCC and the awards

# ALIGNING WITH NATIONAL PRIORITIES

- Outputs of Visioning Activities
  - CCC held four robotics workshops in 2008, Led to National Robotics Initiative (NRI)
  - At recent 5<sup>th</sup> Anniversary of NRI
    - Congressional Briefing with demonstrations
    - CCC released follow-up report, *Next Generation Robotics*
  - CCC and NIH held an Aging in Place Workshop in 2014, led to new grant called *Collaborative Aging (in Place) Research Using Technology*
- Short Reports / White Papers
  - Intelligent Infrastructure Series
- Task Forces
  - Cybersecurity
  - Human Technology Frontier
  - Artificial Intelligence
  - Intelligent Infrastructure
  - Privacy and Fairness
  - Post Moore's Law Computing



CCC

Computing Community Consortium  
Catalyst

**COMMUNICATING**

# CCC BLOG

## Top 10 Posts in the Past Year

	Views
• The Surprising Security Benefits of End-to-End Formal Proofs	1,453
• What Computer Science Can Teach Us About Robotics	1,153
• PECASE Awards Announced	809
• Pacemaker Recall Exposes National Need for Research and Education in Embedded Security	795
• DARPA Broad Agency Announcement-Lifelong Learning Machines (L2M)	731
• FOCUS identifies “The Best Jobs in America”	709
• First Person: “Life as a NSF Program Director”	677
• 2016 Robotic Roadmap and the National Robotics Initiative 2.0	673
• Two Hardware Security Design Flaws Affect Billions of Computers	653
• Where the Jobs Are- 2016 Edition	634

\*Top posts for 365 days ending on July 10, 2018



CCC

Computing Community Consortium  
Catalyst



# CCC BLOG : LAST 10 BLOG POSTS

- ACM SIGARCH Blog- Speculating about speculation: on the (lack of) security guarantees of Spectre-V1 mitigations
- MIT Technology Review's 35 Innovators Under the Age of 35-2018
- NIST Unlinkable Data Challenge Features A \$50K Grand Prize
- The CCC Welcomes New Leadership and Council Members!
- NSF and US-Israeli Binational Science Foundation (BSF) Collaborative Research Opportunities
- Learn more about the USDA/NIFA Food and Agriculture Cyber-infrastructure and Tools (FACT) Initiative!
- ACM SIGARCH Blog- Verifying Quantum Software and Hardware
- NIH Releases Strategic Plan for Data Science
- The Surprising Security Benefits of End-to-End Formal Proofs
- 2018 NAACL Student Research Workshop

\*Last 10 posts on July 10, 2018

# GREAT Innovative IDEAS

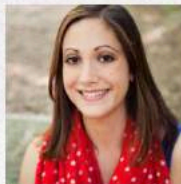


Showcasing the exciting new research and ideas generated by the computing community

## Automated In-Patient Monitoring in the ICU with Application to Septic Shock Prediction

May 17, 2016 / in Great Innovative Ideas /

The following Great Innovative Idea is from Katie Henry, a current PhD student in computer science at Johns Hopkins University. In addition to the department, Henry is also part of the Malone Center for Engineering in Healthcare, the Institute for Computational Medicine, and the Center for Language and Speech Processing. Henry presented her poster, *Automated in-patient monitoring in the ICU with application to septic shock prediction*, at the CCC Symposium on Computing Research, May 9-10, 2016.



### The Innovative Idea

Traditional approaches to disease prediction involve a panel of experts selecting a small set of clinically meaningful measurements and using these to tabulate a score. While useful, these scores are limited because they require manual definition and testing for each new disease and are limited to features that are easy for a human to compute in their checklist. Instead, we can use machine learning techniques to automatically learn features from routinely collected data in electronic health records (EHRs) that predict which patients are at highest risk of developing a given adverse-event. As a test case, we developed TREWScore, a targeted real-time early warning score for septic shock, a whole body infection that causes organ dysfunction and dangerously low blood pressure. While best practices for treatment are still under debate, there is consensus that early intervention is critical. Current approaches to identify septic shock use checklists to detect septic shock at the actual onset of shock (systolic blood pressure < 90 mmHg); however, TREWScore was able to identify patients with a median 28 hours prior to septic shock onset at a sensitivity of 0.85 and corresponding specificity of 0.67. Additionally, over two-thirds of patients were identified prior to any sepsis-related organ dysfunction.

### Impact

Septic shock is the 11<sup>th</sup> leading cause of death in the United States and with \$15.4 billion in annual health care costs, it has the highest associated added costs of any ICU condition. While the true impact of a septic shock prediction score like TREWScore has to be validated in a

## Embedding Ethical Principles in Collective Decision Support Systems

April 6, 2016 / in Great Innovative Ideas /

The following Great Innovative Idea is from Francesca Rossi from the University of Padova. Rossi and her colleagues Joshua Greene (Harvard University), John Tasioulas (King's College London), Kristen Brent Venable (Tulane University), and Brian Williams (Massachusetts Institute of Technology) published a paper called *Embedding Ethical Principles in Collective Decision Support Systems* which was one of the winners at the Computing Community Consortium (CCC) sponsored Blue Sky Ideas Track Competition at the 30th Association for the Advancement of Artificial Intelligence (AAAI) Conference on Artificial Intelligence (AAAI-16), February 12-17, 2016 in Phoenix, Arizona.



### The Innovative Idea

We intend to model both ethical principles and safety constraints in (collective) decision making systems. We believe that current AI frameworks to model and reason with preferences, as well as risk-bound reasoning engines, can be adapted to achieve our goal.

### Impact

Many AI systems are designed to work in real-life scenarios where ethical considerations are an important issue. Think of self-driving cars, elder care assistive technology, and social robots. Designing and building ethically-compliant systems will possibly impact all these application domains.

### Other Research

I work on symbiotic environments for group decision making, where the environment (such as the meeting room) is essential in providing support for the group of people who need to make a decision. I also work on computational social choice, designing innovative frameworks to

# COMPUTING RESEARCH

ADDRESSING NATIONAL PRIORITIES AND SOCIETAL NEEDS



## National Symposium to Highlight the Impact of Computing Research:

- 2017 Topics included:
  - Intelligent Infrastructure for our Cities and Communities
  - Security and Privacy for Democracy
  - AI and Amplifying Human Abilities
  - Data, Algorithms, and Fairness



CCC

Computing Community Consortium  
Catalyst

# **NURTURING FUTURE LEADERS**

# LEADERSHIP IN SCIENCE POLICY INSTITUTE (LISPI)

*To educate a cadre of computing researchers on how science policy in the U.S. is formulated and how our government works*



## November, 2011

- 34 attendees;
- 7 women
- 19 received financial aid
- 24 institutions represented
- 23 participants from public institutions; 7 from private; 4 from industry;

## April, 2015

- 32 attendees;
- 5 women
- 4 received financial aid
- 27 institutions represented
- 22 from public; 6 from private; 3 from industry

## April, 2013

- 53 attendees;
- 12 women
- 6 received financial aid
- 47 institutions represented
- 40 participants from public institutions; 12 from private; 1 from industry

## November, 2017

- 24 participants
- 4 women
- 3 received financial aid
- 14 institutions
- All from public universities



**CCC**

Computing Community Consortium  
Catalyst

# CI FELLOWS



- Computing Innovation Fellows:  
Retaining PhD graduates in the research pipeline during the economic downturn
  - 2009: 60 Fellows, 50 have permanent research positions (33 academic, 16 industry, 1 government)
  - 2010: 47 Fellows, all have permanent positions in research (27 academic, 20 industry)
  - 2011: 20 Fellows, 19 have permanent research positions (15 academic, 3 industry, 1 government)
- CERP's CI Fellows Evaluation Report – April 2014
- CI Fellows Workshop – May 22-23, 2014



CCC

Computing Community Consortium  
Catalyst

# CI FELLOWS EVALUATION – KEY FINDINGS

## Compared to Non-fellow Postdocs, CI Fellows

- Experienced greater independence during their postdoc
- Were more satisfied with how their postdoc prepared them for balancing work-life responsibilities
- Received higher postdoc salaries that made it easier to live and relocate
- Had higher salaries at the time of the survey

## Postdoc programs in general:

- Were rated positively in terms of support, opportunities, and skills preparation
- Could be improved to reduce negative impact of relocating
- Could be more accommodating of personal and family responsibilities



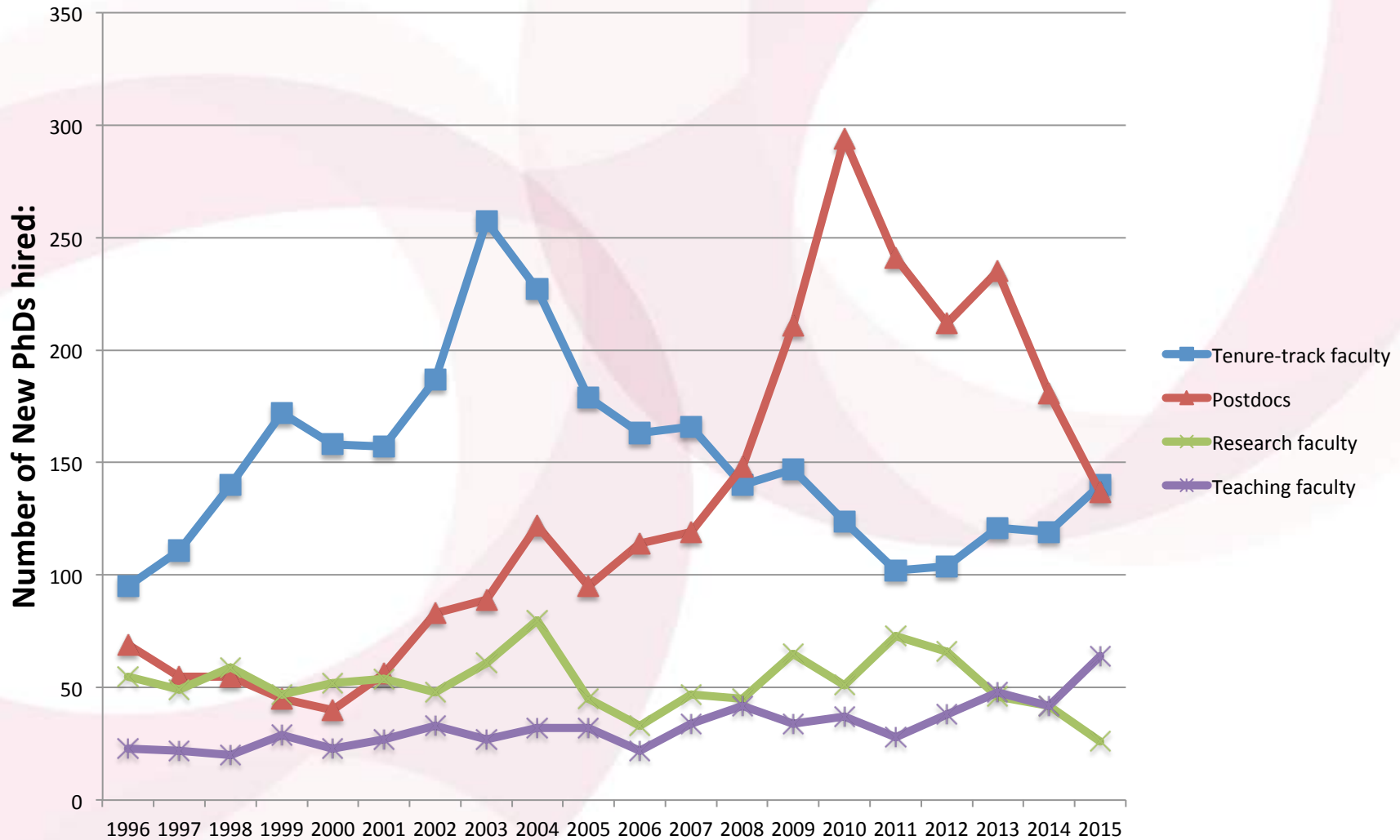
CCC

Computing Community Consortium  
Catalyst

# THE CHANGING COMPUTING COMMUNITY

Employment of New Ph.D.s in Tenure-Track Faculty, Industry, and Postdoc Positions


Source: CRA Taulbee Survey






# COMPUTING INNOVATION FELLOWS PROJECT -> POSTDOC BEST PRACTICES

Request for Proposals | PostDoc Best Practices 9/30/13 11:49 PM



Comput **CCC**



**NSF**

ices

---

## Request for Proposals (RFP)

### Implementation of Best Practices for Supporting Postdocs

The Computing Innovation Fellow issues in the field resulting from t

Currently we do not expect to off

However, we encourage prospecti

**Postdoc Job Opportunit**

A courtesy website where em positions suitable for new con

The CIFellows Project was an ac

[2011 Class of Computing Innovation Fellows](#)

The c

© 2011 Computing Research Association  
1928 L STREET, NW SUITE 800, WASH

ment positions in  
Jing Research  
1.D.s pursuing  
rear rolling  
izations  
ncumbent  
iated with  
ulate these  
s for the  
ostdoc,  
e that the  
of these

by the National  
A Guide for  
ary Societies  
ive collection  
ublication.  
se interested  
r science and

[L.org\(ccc/\)](#)  
understand  
pursuing  
f CRA, CCC  
faced a white  
the preceding  
s white paper  
faculty,  
s within their  
ic website

In recent years, new PhD's in the CS&E community have increasingly chosen postdoc training assignments in their pursuit of research careers. Large numbers of postdocs in CS&E are a new phenomenon for us. Our community has an opportunity, as a field, to institutionalize a set of best practices, drawn from our own experience and that of postdocs in other fields and to establish a culture that provides postdocs a superb enriching experience that launches their research careers.

# POSTDOC BEST PRACTICES

## 3 Projects began in April, 2014 for 3 years

- ASCENT: Advancing computer Science Careers through Enhanced Networking and Training
  - Columbia, Cornell, CUNY, NYU, Teacher’s College
- Taking Collective Responsibility for the Postdoc Experience
  - University of Washington
- A Foundational Model for Postdoctoral Programs in Computer Science & Engineering at Large Universities
  - Arizona State University, with University of Arizona and Northern Arizona University

Postdoc programs recently wrote a CACM Viewpoint on the program’s findings 2 years in. Key takeaways include:

- Thoughtful postdoc evaluation of career goals through Individual Development Plans (IDP)
- Quality Mentoring through hands on advisor (UW), non-advisor “Champions” (AZ), or mentor pool (NY ASCENT)
- Postdoc specific skill development programs
- Networking through industry speakers, networking events, workshops, and travel grants
- Sense of belonging through postdoc specific events and institutional support from dedicated staff

All 3 programs have been given an extension through June 2018.



CCC

Computing Community Consortium  
Catalyst

# INDUSTRY – ACADEMIC COLLABORATIONS

## With Big Data Regional Innovation Hubs

- *Northeast:* Young Innovator Internships, Knowledge Exchange Lecture Series, Data Science Best Practices Workshop
- *South:* Data Start Internships, PEPI Early Career Exchange Visits
- *Midwest:* Early Career Big Data Summit, Data Quality and Informal Data-An Oxymoron Workshop, Travel Grants
- *West:* Collaboratory Faire, Workshop on Data Hackathon Best Practices, Tools of the Data Journalism Trade Workshop



CCC

Computing Community Consortium  
Catalyst

# RESEARCH “ECOSYSTEM”

4 Year &  
International  
Universities

Research  
Universities

Computing  
Research  
Community

Potential  
Students

National  
Labs

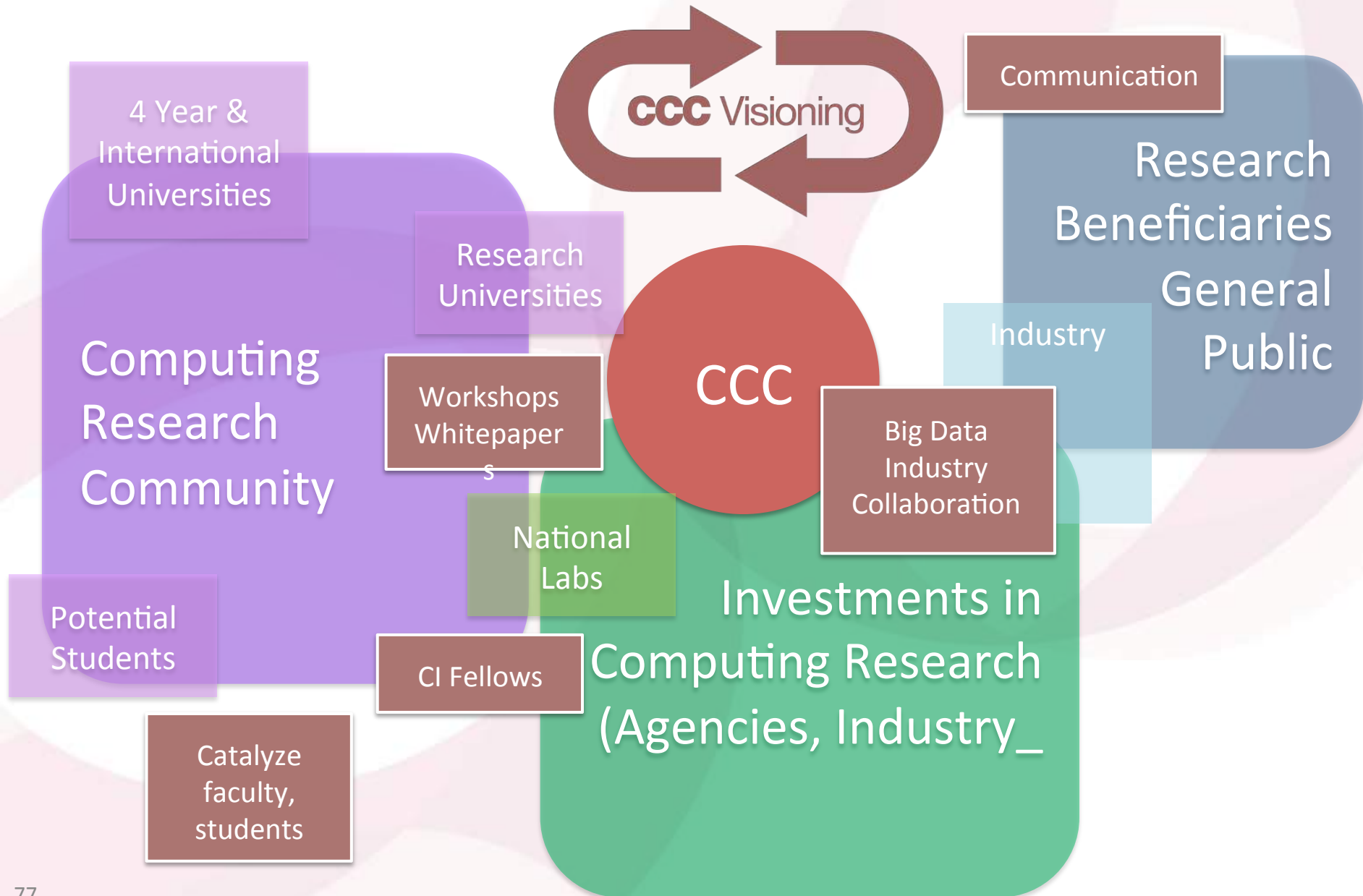
CCC

Investments in  
Computing Research

Industry

Research  
Beneficiaries  
General  
Public

# RESEARCH “ECOSYSTEM”



# YOUR IDEAS?

- What are we doing we might do better/differently?
- What aren't we doing that we should?
- Are we missing big pieces of the picture entirely?



CCC

Computing Community Consortium  
Catalyst

# QUESTIONS?



**CCC**

Computing Community Consortium  
Catalyst